#### MEMORANDUM

September 10, 1999

TO:

County Council

FROM: Michael E. Faden, Senior Legislative Attorney

SUBJECT:

Introduction: Bill 26-99, Collective Bargaining - Amendments

Bill 26-99, Collective Bargaining - Amendments, sponsored by Councilmembers Subin and Silverman, is scheduled to be introduced September 14. A public hearing is tentatively scheduled for November 9 at 1:30 pm.

This bill requires arbitration of collective bargaining agreements for County government employees. The form of binding arbitration is last best offer for the entire economic package, and last best offer item-by-item for non-economic items. The arbitrator would decide which issues are economic or non-economic. Bill 26-99 also revises the process for certifying employee organizations and the timetable for certain collective bargaining actions.

This packet contains:	Circle #
Bill 26-99	1
Legislative Request Report	14

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Bill No	26- <u>99</u>
Concerning: Collective	Bargaining -
Amendments	
Revised: <u>9-8-99</u>	Draft No. 2_
Introduced: Septemb	er 14, 1999
Expires:March 14	, 2001
Enacted:	
Executive:	
Effective:	
Sunset Date: None	
Ch , Laws of Mon	t. Co.

## COUNTY COUNCIL FOR MONTGOMERY COUNTY, MARYLAND

By: Councilmembers Subin and Silverman

### AN ACT to:

- (1) modify certain functions of the Labor Relations Administrator;
- (2) revise the process for certifying employee organizations;
- (3) revise the timetable for certain collective bargaining actions;
- (4) require binding arbitration of certain collective bargaining agreements; and
- (5) generally amend the law governing collective bargaining for certain County employees.

#### By amending

Montgomery County Code Chapter 33, Personnel and Human Resources Sections 33-103, 33-106, and 33-108

Boldface Underlining [Single boldface brackets] Double underlining [[Double boldface brackets]]	Heading or defined term. Added to existing law by original bill. Deleted from existing law by original bill. Added by amendment. Deleted from existing law or the bill by amendment.
* * *	Existing law unaffected by bill.

The County Council for Montgomery County, Maryland approves the following Act:



1	Sec.	1. Sections 33-103, 33-106, and 33-108 are amended as follows:		
2	33-103.	Labor Relations Administrator.		
3	(a)	[There is established the position of] A Labor Relations		
4		Administrator[, to provide for the effective implementation and		
5		administration of <u>must be appointed to effectively administer</u> this		
6		Article [concerning] as it governs selection, certification and		
7		decertification procedures, prohibited practices, and the choice of a		
8		mediator/fact-finder. The [Labor Relations] Administrator [shall		
9		exercise the following powers and perform the following duties and		
10		functions] <u>must</u> :		
11		* * *		
12		(8) Determine any issue regarding the negotiability of any		
13		collective bargaining proposal.		
14	[(8)]	(9) Exercise any other powers and perform any other duties and		
15		functions [as may be] specified in this Article.		
16	33-106	Selection, certification, and decertification procedures.		
17	(a)	The certification or decertification of an employee organization as the		
18		representative of a unit for [the purpose of] collective bargaining		
19		[shall be initiated in accordance with] <u>must comply with</u> the		
20		following procedures:		



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\* \* \*

22	<u>(5)</u>	If a different employee organization is certified as the result of
23		an election carried out under subsection (b)(8), that
24		organization must be treated in all respects as a successor in
25		interest and party to any collective bargaining agreement that
26		the previous employee organization was a party to.

27 (b)

(8) If a properly supported and timely filed petition to decertify an existing certified employee organization, and a properly supported and timely filed petition to certify another employee organization, are filed during the same time period under subsection (a)(3) or (a)(4), one election must be held to determine which organization, if any, the employees in the unit desire to represent them. The election ballot must contain, as choices to be made by the voter, the names of the petitioning and certified employee organizations, and a choice that the employee does not desire to be represented by any of the named employee organizations. All other applicable requirements and procedures for the election must be followed.

\* \* \*



33-108.	Rargaining impace	a fact-finding and	d legislative procedures.
33-100.	Dai gaining, mipass	e, ract-imumg, am	i iegisiative pi oceuui es.

- (a) Collective bargaining [shall] <u>must</u> begin no later than November 1
  before the beginning of a fiscal year for which there is no agreement
  between the employer and the certified representative, and [shall]

  <u>must</u> be finished on or before [January] <u>February</u> 15. [The resolution
  of a bargaining impasse or fact-finding shall be finished by February
  1.]
  - (b) Any provision for automatic renewal or extension of a collective bargaining agreement is void. An agreement is not valid if it extends for less than one year or for more than 3 years. All agreements

    [become effective] take effect July 1 and end June 30.
  - (c) A collective bargaining agreement [becomes effective] takes effect only after ratification by the employer and [by] the certified representative. The certified representative may [provide] adopt its own [rules for] ratification procedures.
  - (d) Before November 10 of any year in which the employer and the certified representative bargain collectively, the Labor Relations

    Administrator [shall] must appoint a mediator/[fact-finder] arbitrator,

    who may be a person recommended [to her] by both parties. The mediator/[fact-finder] arbitrator [shall] must be available [during the



period] from January 2 to [February 1] June 30. Fees and expenses of
the mediator/[fact-finder] arbitrator [shall] must be shared equally by
the employer and the certified representative.

(e)

- declare an impasse and request the services of the mediator/[fact-finder] arbitrator, or the parties may jointly request [his] those services before [declaration of] an impasse is declared. If the parties do not reach an agreement by [January] February 15, an impasse exists. Any issue regarding the negotiability of any bargaining proposal must be referred to the Labor Relations Administrator for an expedited determination.
  - (2) This dispute [shall] <u>must</u> be submitted to the mediator/[fact-finder] <u>arbitrator</u> whenever an impasse has been reached, or [before that] as provided in subsection (e)(1). The mediator/[fact-finder] <u>arbitrator</u> [shall] <u>must</u> engage in mediation by bringing the parties together voluntarily under such favorable circumstances as will [tend to bring about the] encourage settlement of the dispute.



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(3) If [and when] the mediator/[fact-finder] <u>arbitrator</u> finds, in [his] <u>the mediator/arbitrator's</u> sole discretion, that the parties are at a bona fide impasse, [he shall implement the following fact-finding process:] <u>or as of February 15 when an impasse is automatically reached, whichever occurs earlier, the dispute must be submitted to binding arbitration.</u>

[(a.) He shall require the parties to submit jointly a memorandum of all items previously agreed upon, and separate memoranda of their proposals on all items not previously agreed upon.]

require each party to submit a final offer, which must consist either of a complete draft of a proposed collective bargaining agreement or a complete package proposal, as the mediator/arbitrator directs. If only complete package proposals are required, the mediator/arbitrator must require the parties to submit jointly a memorandum of all items previously agreed on. The final offer submitted by each party must separately identify economic and non-economic proposals. Economic proposals must include salary and wages, pension and other welfare benefits, such as health insurance. The



100		mediator/arbitrator must decide any issue regarding whether a
101		particular proposal is economic or non-economic.
102	[(b.)] <u>(2)</u>	[He] The mediator/arbitrator may require the parties to submit
103		oral or written evidence [or make oral or written] and
104		arguments in support of their proposals. [He] The
105		mediator/arbitrator may hold a hearing for this purpose at a
106		time, date, and place selected by [him] the mediator/arbitrator.
107		This hearing [shall] must not be open to the public.
108	[(c.)] (3)	[On or before February 1, the mediator/fact-finder shall issue a
109		report of his findings of fact and recommendations on those
110		matters still in dispute between the parties. The report shall be
111		submitted to the parties but shall not be made public at this
112		time.]
113		On or before March 1, the mediator/arbitrator must select, as a
114		whole, the more reasonable of the final economic offers
115		submitted by the parties. With regard to the economic offers,
116		the mediator/arbitrator must not compromise or alter a final
117		offer. The mediator/arbitrator must not consider or receive any
118		argument or evidence related to the history of collective
119		bargaining in the immediate dispute, including any previous



120			settle	ment offer not contained in the final offers. However, the
121			media	tor/arbitrator must consider all previously agreed-on
122			econo	mic items, integrated with the disputed economic items,
123			to dec	ide which economic offer is the most reasonable. The
124			media	stor/arbitrator must also decide which of each of the
125			partie	s' non-economic proposals is the most reasonable under
126			all the	circumstances. The mediator/arbitrator may
127			comp	romise, alter, or reject any non-economic proposal.
128	[(d.)]	<u>(4)</u>	In ma	king [findings of fact and recommendations] a
129			detern	nination under this subsection, the mediator/[fact-finder]
130			arbitr	ator may [take into account] consider only the following
131			factor	rs:
132		[(i)]	<u>(A)</u>	Past collective bargaining agreements between the
133				parties, including the past bargaining history that led to
134				the agreements, or the pre-collective bargaining history
135				of employee wages, hours, benefits, and working
136				conditions.
137		[(ii)]	<u>(B)</u>	Comparison of wages, hours, benefits, and conditions of
138				employment of similar employees of other public



139			employers in the Washington Metropolitan Area and in
140			Maryland.
141	[(iii)]	( <u>C</u> )	Comparison of wages, hours, benefits, and conditions of
142			employment of other Montgomery County personnel.
143	[(iv)]	<u>(D)</u>	Wages, benefits, hours, and other working conditions of
144			similar employees of private employers in Montgomery
145			County.
146	[(v)]	<u>(E)</u>	The interest and welfare of the public.
147	[(vi)]	<u>(F)</u>	The ability of the employer to finance economic
148			adjustments, and the effect of the adjustments [upon] on
149			the normal standard of public services provided by the
150			employer.
151	<u>(5)</u>	The e	economic offer selected by the mediator/arbitrator,
152		toget	her with the mediator/arbitrator's conclusion on each non-
153		econo	omic proposal, integrated with all previously agreed on
154		items	, is the final agreement between the employer and the
155		certif	ied representative, need not be ratified by any party, and
156		has th	ne effect of a contract ratified by the parties under
157		subse	ection (c). The parties must execute the agreement, and
158		any p	provision which requires action in the County budget must



# be included in the budget which the employer submits to the County Council.

[(f)]

After receiving the report of the mediator/fact-finder, the parties shall meet again to bargain. If 10 days after the parties receive the report they have not reached full agreement, or if either party does not accept, in whole or in part, the recommendations of the mediator-fact-finder, the report of the mediator-fact-finder, with recommendations on agreed items deleted, shall be made public by sending it to the Council. The mediator/fact-finder shall also send the Council the joint memorandum of items agreed upon, up-dated with any items later agreed upon. The parties shall also send to the Council separate memoranda stating their positions on matters still in dispute.]

include the items that have been agreed to, as well as the employer's position on matters still in dispute. Any agreed or disputed term or condition submitted to the Council that requires an appropriation of funds, or the enactment[, repeal, or modification] or adoption of any County law or regulation, or which has or may have a present or future fiscal impact, may be accepted or rejected in whole or in part by the Council. [Such terms or conditions shall be identified to the



1/9		Council by either or both parties.] Ine employer must expressly
180		identify any term or condition that requires Council review. The
181		employer [shall] must make a good faith effort to have the Council
182		take action to implement [any term or condition to which the parties
183		have agreed] all terms of the final agreement.
184	(h)	The Council may hold a public hearing to enable the parties and the
185		public to testify on the agreement [and the recommendations for
186		resolving bargaining disputes].
187	(i)	On or before May 1, the Council [shall] <u>must</u> indicate by resolution its
188		intention to appropriate funds for or otherwise implement the [items
189		that have been agreed to] agreement or its intention not to do so, and
190		[shall] must state its reasons for any intent to reject any [items of the
191		kind specified in subsection (g) that have been agreed to] item of the
192		final agreement. [The Council shall also indicate by resolution its
193		position on disputed matters which could require an appropriation of
194		funds or enactment, repeal, or modification of any County law or
195		regulation, or which have present or future fiscal impact.]
196	(j)	[Then] If the Council indicates its intention to reject any item of the
197		final agreement, the Council [shall] must designate a representative to



198		meet with the parties and present the Council's views in the parties'
199		further negotiation on [disputed matters and/or agreed upon] matters
200		that the Council has indicated its intention to reject. The <u>parties must</u>
201		submit the results of the negotiation, whether a complete or a partial
202		agreement, [shall be submitted] to the Council on or before May 10.
203	<u>(k)</u>	Any agreement [shall] must provide for automatic reduction or
204		elimination of wage [and/]or benefits adjustments if:
205		(1) The Council does not take action necessary to implement the
206		agreement, or a part of it; or
207		(2) Sufficient funds are not appropriated for any fiscal year [in
208		which] when the agreement is in effect.
209	[(k)] <u>(l)</u>	The Council [shall] <u>must</u> take [whatever actions it considers] <u>any</u>
210		action required by the public interest with respect to [matters] any
211		matter still in dispute between the parties. However, [those actions
212		shall not be] any action taken by the Council is not part of the
213		agreement between the parties unless the parties specifically
214		incorporate [them] it in the agreement.
215	Approved:	
16		

(12)

217	Approved:	
218		
	Douglas M. Duncan, County Executive	Date
219	This is a correct copy of Council action.	
220		
	Mary A. Edgar, CMC, Clerk of the Council	Date

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#### LEGISLATIVE REQUEST REPORT

Bill 26-99

Collective Bargaining - Amendments

**DESCRIPTION:** Requires binding arbitration of collective bargaining agreements for

County government employees. The form of binding arbitration is last best offer for the entire economic package, and last best offer item-by-item for non-economic items. The arbitrator would decide which issues are economic or non-economic. Also revises the process for certifying employee organizations and the timetable for

certain collective bargaining actions.

**PROBLEM:** Need for other County government employees to have the same right

to bargaining arbitration as County public safety employees now

have.

GOALS AND OBJECTIVES:

To make the collective bargaining process fairer to employees.

**COORDINATION:** Office of Human Resources, Office of Management and Budget

**FISCAL IMPACT:** To be requested.

**ECONOMIC** To be requested. **IMPACT:** 

**EVALUATION:** To be requested.

**EXPERIENCE** To be researched. **ELSEWHERE:** 

**SOURCE OF** Michael Faden, Senior Legislative Attorney, 240-777-7905 **INFORMATION:** 

APPLICATION Applies only to County government. WITHIN

**PENALTIES:** None

**MUNICIPALITIES:** 

(14)